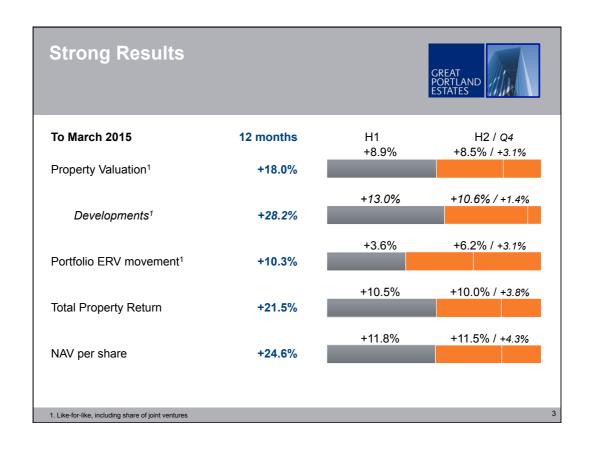
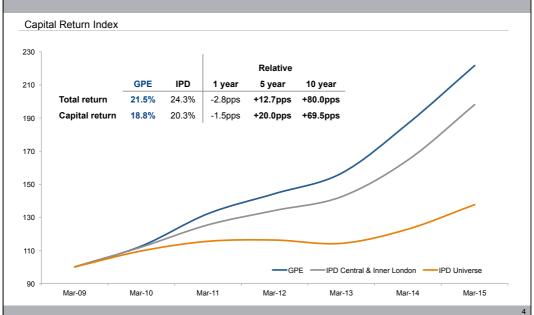


Agenda	GREAT PORTLAND ESTATES
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Asset Management Development	Neil Thompson, Portfolio Director
Outlook	Toby Courtauld, Chief Executive



## Long-Term Outperformance Relative returns vs IPD





### **Successful Strategy is Delivering**



#### 1. Significant development profits

Completed 2 schemes

- 55% profit on cost
- 6 committed and 6 near term
- 1.2m sq ft
- 25% of all West End Core spec to 2019

12 longer term pipeline

24 scheme total programme

- 2.5m sq ft; 54% of group

Exceptional platform into 2020s

### 3. Accretive recycling

£460.5m4 sold

- 3.9% NIY
- 12.1% > book value

£132.4m acquired

- Control of GSP JV
- Development opportunities

#### 2. Strong leasing year

£21.5m1 pa rent

-  $6.0\%^2$  > March 2014 ERV (4.5% ex pre-lets)

Rental values ↑ 10.3% (IPD: 9.5%)

Portfolio reversion ↑ to 28.4% (March 2014: 22.6%)

Market supporting pre-lets

Good interest in development space

Raising rental growth guidance

#### 4. Financial position as strong as ever

Avg. interest rate low at 3.7%

- Marginal rate 1.6%
- 96% fixed or hedged

LTV **Ψ** to 21.8%

Cash / facilities £415m<sup>5</sup> = capacity for expansion

Strong performance: Great shape

## **Material further growth**



Supportive market - Rents rising

Well-timed developments - Substantial surpluses

Reversionary investment portfolio - Crystalise and grow

**Disciplined recycling** - Profits

Financial strength - Exploit the opportunity

Investing in our portfolio: Maximising organic growth

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### Agenda

Disposals & Acquisitions



Introduction Toby Courtauld, Chief Executive

Financial Results Nick Sanderson, Finance Director

Market Toby Courtauld, Chief Executive

Asset Management Neil Thompson, Portfolio Director Development

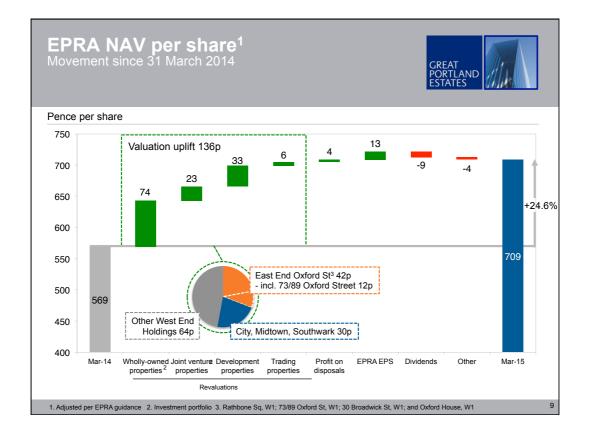
Outlook Toby Courtauld, Chief Executive

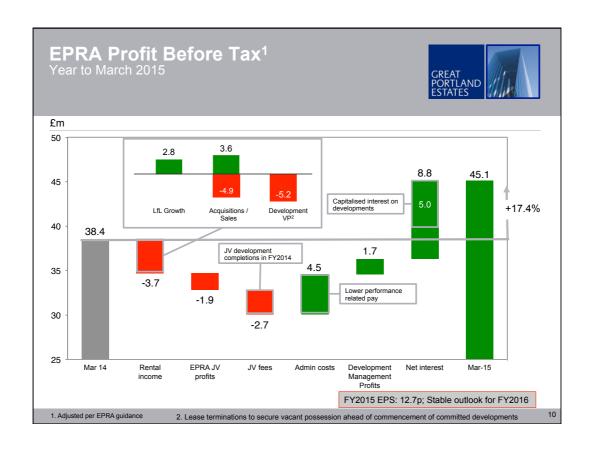
## **Financial Highlights**

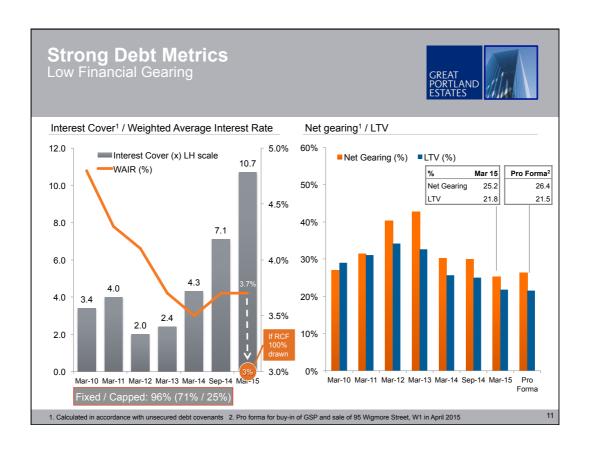


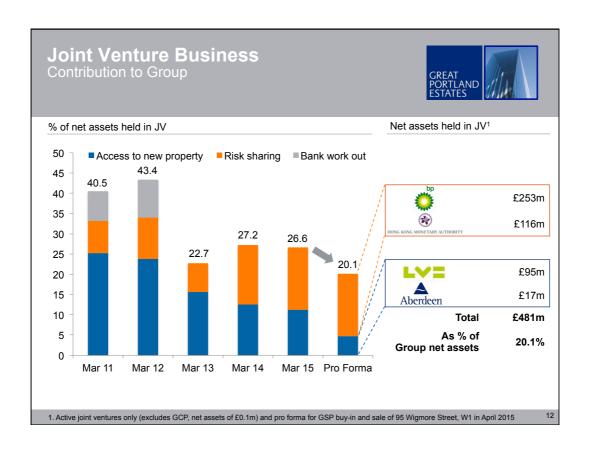
Balance Sheet	March 15	March 14	Change
Portfolio value <sup>1</sup>	£3,206.2m	£2,678.1m	+18.0%2
EPRA NAV per share <sup>3</sup>	709p	569p	+24.6%
EPRA NNNAV per share <sup>3</sup>	685p	550p	+24.5%
Loan-to-property value	21.8%	25.7%	-3.9pps
Income Statement	March 15	March 14	Change
EPRA PBT	£45.1m	£38.4m	+17.4%
EPRA EPS <sup>3</sup>	12.7p	11.0p	+15.5%
Dividend per share	9.0p	8.8p	+2.3%

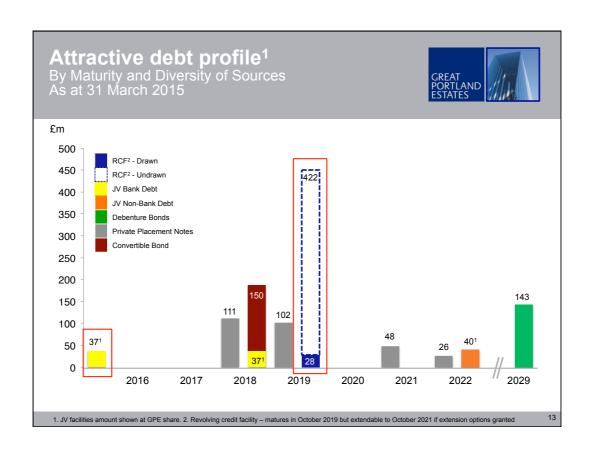
1. Including share of JVs 2. Like-for-like change 3. On a diluted basis

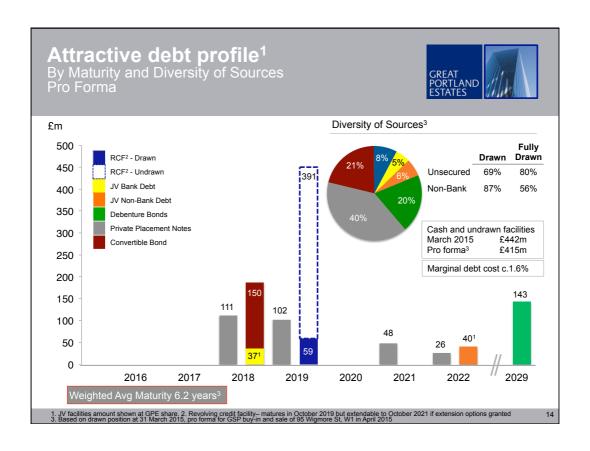


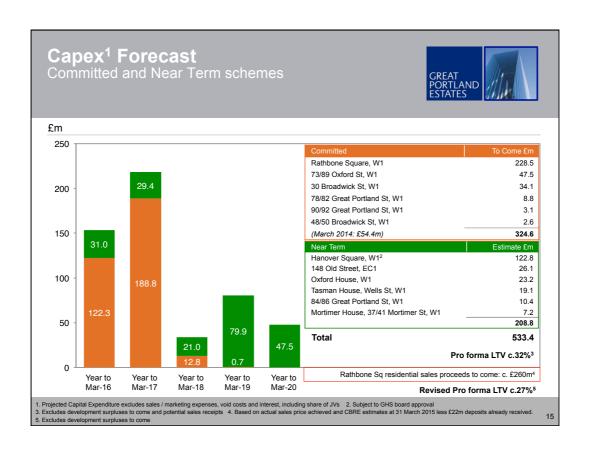












#### Potential Additional Rent Roll<sup>1</sup> From completed / committed / near term developments £m, CBRE rental estimates March 2015 165 Mortimer House, W 155 145 33.0 135 Rathbone Sq, W1<sup>3</sup> 17.8 +63.6% 125 7.2 30 Broadwick St. W1 115 6.9 105 73/89 Oxford St, W1 98 62 Walmar House, W1 95 Pro Forma March 15<sup>2</sup> Near Term Revised Pro Forma Let Completed / Committed Includes share of JVs, net of current rent roll from space Rent roll at 31 March 2015 was £96.9m. Pro forma for GSP buy-in and sale of 95 Wigmore St, W1 in April 2015.

### **Key Financial Messages**



#### **Excellent financial results**

- Strong growth in portfolio and NAV per share
  - Our development, leasing and recycling successes continue to drive values
- Earnings performance in line with our development activities
  - Stable EPS outlook for FY2016 and maintain progressive dividend policy

#### Balance sheet as strong as ever

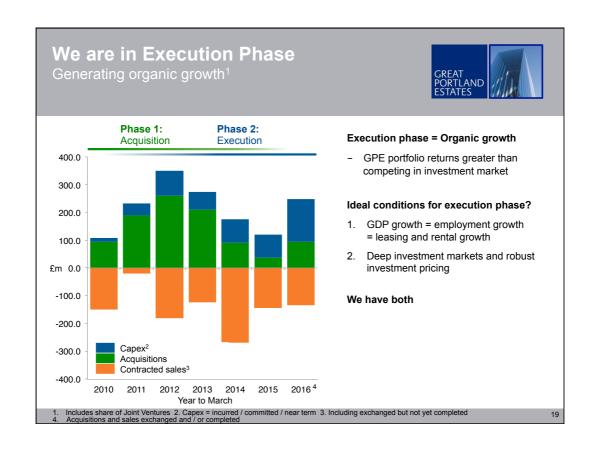
- Plentiful low-cost firepower to fund expanded development programme

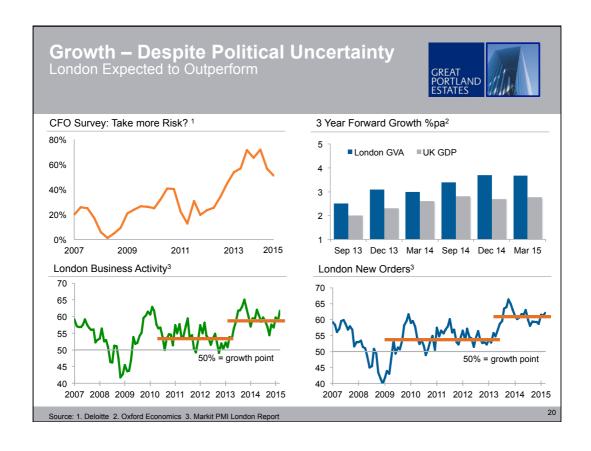
#### Positive financial outlook

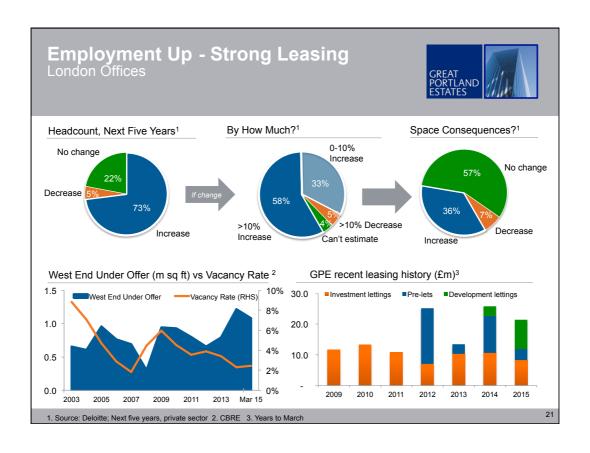
#### Change to interim trading updates

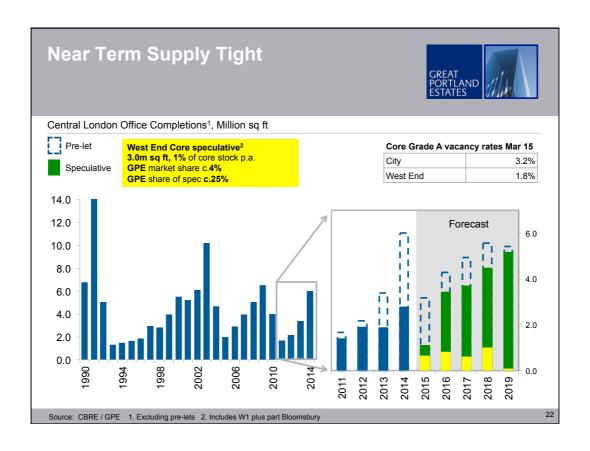
- No full portfolio valuation at Q1 and Q3
- Next update: 8 July 2015

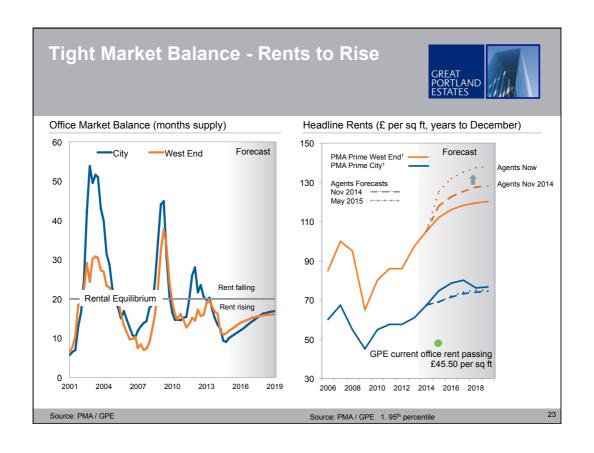
Agenda	GREAT PORTLAND ESTATES
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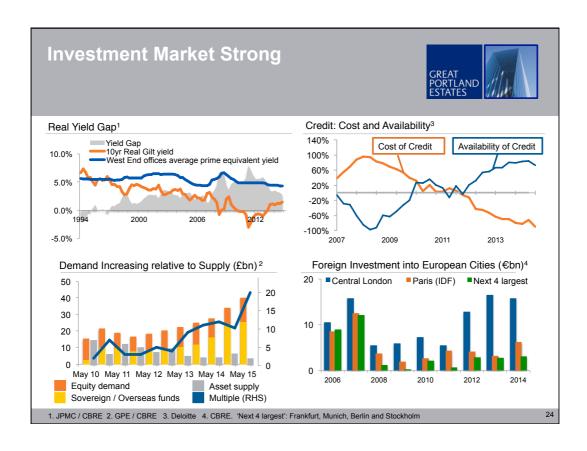


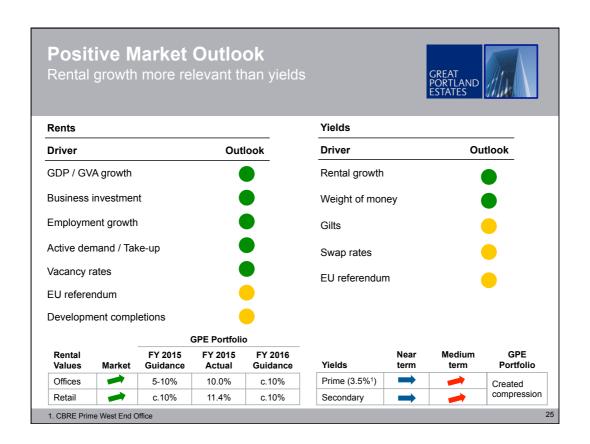


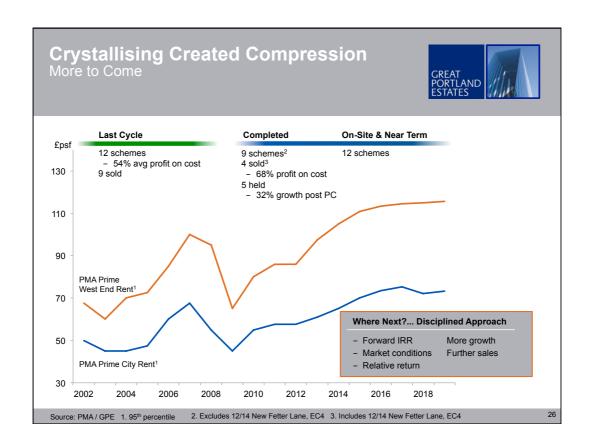














# Disposals & Acquisitions Since March 2014



#### Disposals

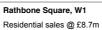
- £460.5m1
- 3.9% NIY<sup>2</sup>
- 12% surplus
- £1,599 psf cap val<sup>3</sup>

#### At Interims (£340.6m)

- Tudor House, Gresse St, W1
- 100 Bishopsgate, EC2
- 12/14 New Fetter Lane, EC4Rathbone Sq, W1 Residential

#### Since Interims (£119.9m)

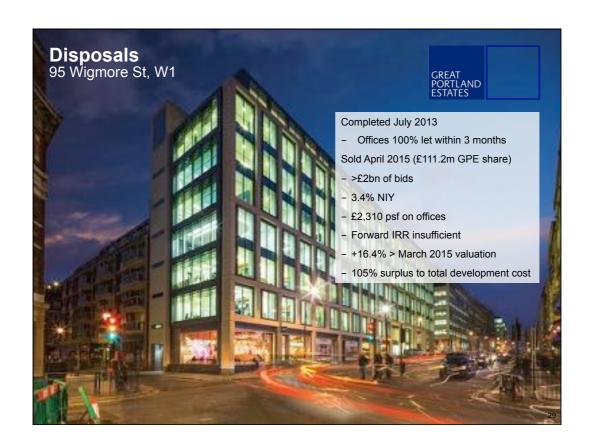






95 Wigmore St, W1 £111.2m

1. Share of JV 2. Excludes residential sales of Rathbone Square and 12.5% share of 100 Bishopsgate, EC2 3. Excludes 12.5% share of 100 Bishopsgate, EC2



## **Disposals & Acquisitions**Since March 2014



#### Disposals

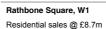
- £460.5m1
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#### At Interims (£340.6m)

- Tudor House, Gresse St, W1
- 100 Bishopsgate, EC2
- 12/14 New Fetter Lane, EC4
- Rathbone Sq, W1 Residential

#### Since Interims (£119.9m)





95 Wigmore St, W1 £111.2m

#### Acquisitions

- £132.4m1
- 4.0% NIY
- £591 psf cap val

#### At Interims (£20.6m)

- Elm House, Elm St, WC1
- 6 Brook St, W1

#### Since Interims (£111.8m)



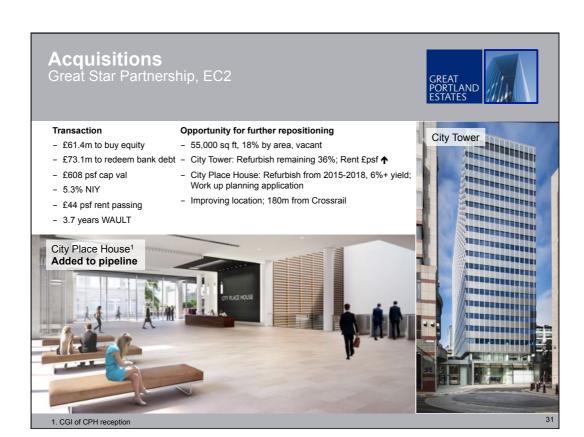
31/34 Alfred Place, WC1 £16.5m



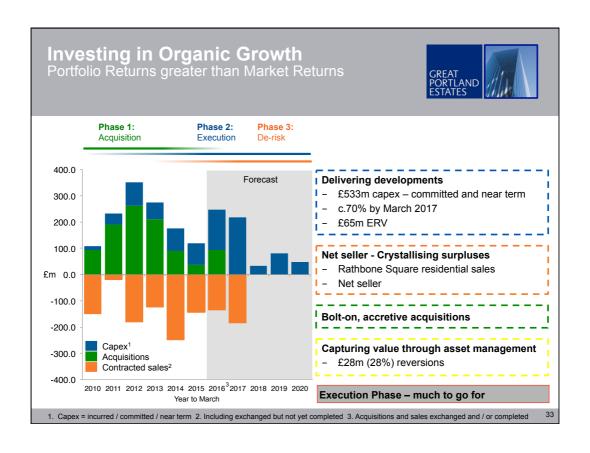
Great Star Partnership, EC2

50% £95.3m

1. Share of JV 2. Excludes residential sales of Rathbone Square and 12.5% share of 100 Bishopsgate, EC2 3. Excludes 12.5% share of 100 Bishopsgate, EC2







### Agenda



Introduction Toby Courtauld, Chief Executive

Financial Results Nick Sanderson, Finance Director

Market **Toby Courtauld**, Chief Executive Disposals & Acquisitions

Asset Management
Development Update

Neil Thompson, Portfolio Director

Outlook Toby Courtauld, Chief Executive

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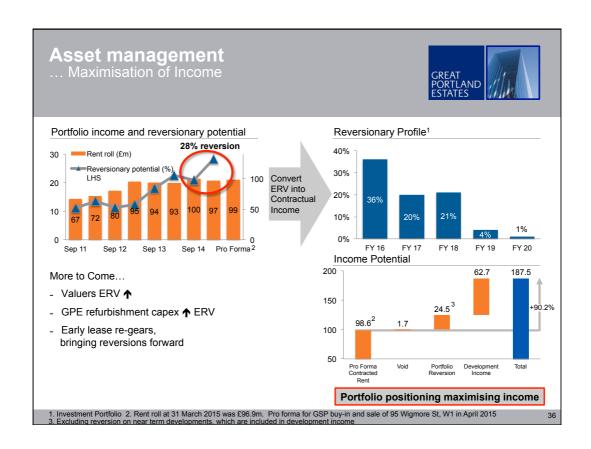
### **Asset Management** Summary 12 months to March 2015

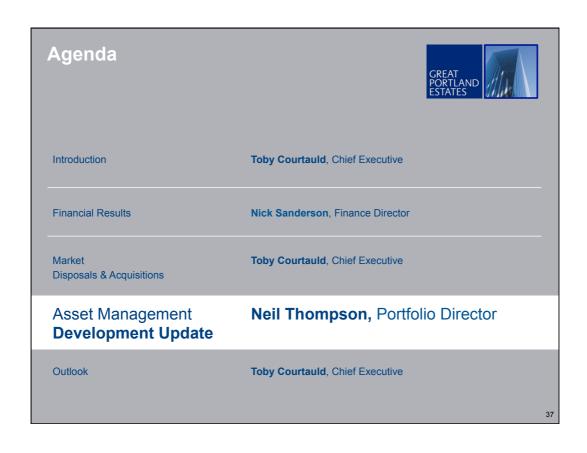


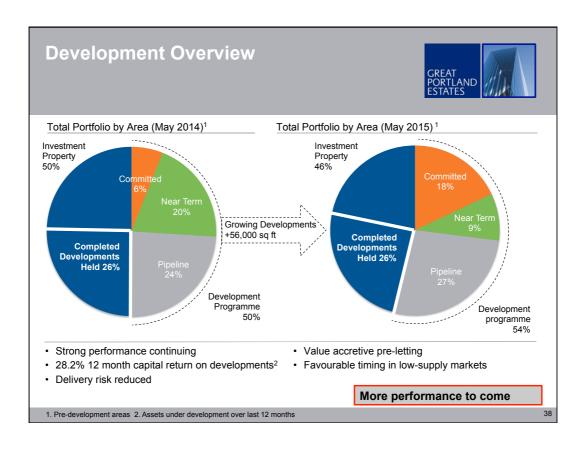
- 76 new leases
  - £21.5m new rent<sup>1</sup>
     6.0% above March 2014 ERV<sup>2</sup>
- 110 lease events (12 months to March 15)
  - 95.5% tenant retained / relet / refurbishment³ (only 20,000 sq ft to let)
- 2.0% investment portfolio void rate<sup>4</sup> at 31 March 2015 (3.7% March 2014)
- WAULT 6.90 years<sup>4</sup>

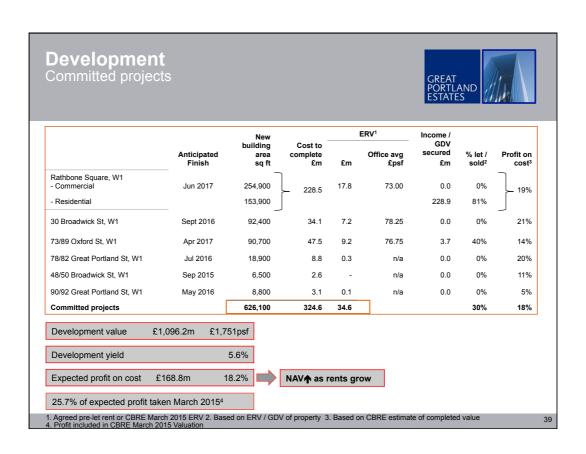
Asset Management activity 
Portfolio in great shape

Where next? ...

















## **Development**Near Term and Pipeline

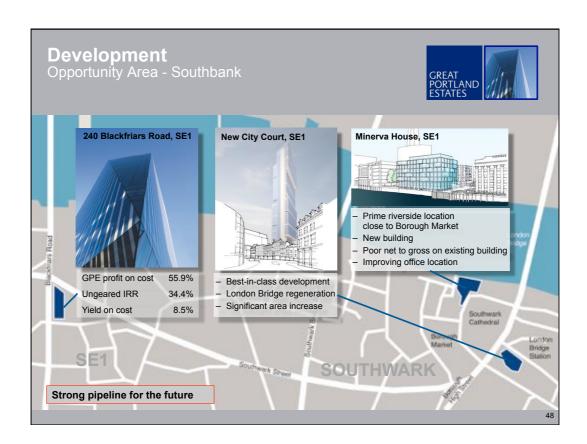


	Planning Status	New build ar (sq ft)	ea Start	Ownership
Near Term				
148 Old Street, EC1	Consented	151,700	2015	GRP
84 / 86 Great Portland St, W1 – Office / Residential	Application	23,200	2015	100%
Mortimer House, 37/41 Mortimer St & 39/41 Wells St, W1	Application	23,100	2015	100%
Tasman House, 59/63 Wells St, W1	Application	36,500	2016	100%
Oxford House, 76 Oxford Street, W1	Design	90,500	2017	100%
Hanover Square, W1	Consented	223,600	2018	GHS
Near Term Total		548,600	84% Planning application	/ permission
Pipeline				
31/34 Alfred Place, WC1	Design	43,700	2015	100%
Elm House, 13/16 Elm Street, WC1	Design	85,000	2015	GRP
52/54 Broadwick St & 10/16 Dufours Place, W1	Design	47,000	2016	100%
City Place House, 55 Basinghall St, EC2	Design	177,100	2016+	100%
New City Court, 20 St Thomas St, SE1	Design	300,000	2017	100%
40/48 Broadway & 1/11 Carteret St, SW1	Consented	82,100	2018	GVP
35 Portman Square, W1	Design	73,000	2021	100%
Jermyn St Estate, SW1	Design	132,600	2022	100%
French Railways House, 179/180 Piccadilly & 50 Jermyn St, SW1	Design	75,000	2022	100%
Mount Royal, 508/540 Oxford St, W1	Design	92,100	2022	GVP
Kingsland/Carrington House, 122/130 Regent Street, W1	Design	51,400	2022	100%
Minerva House, 5 Montague Close, SE1	Design	120,000	2022	100%
Pipeline Total		1,279,000		
		1,827,600	59% West End;	
			30% Planning application	/ permission









## **Development Outlook**

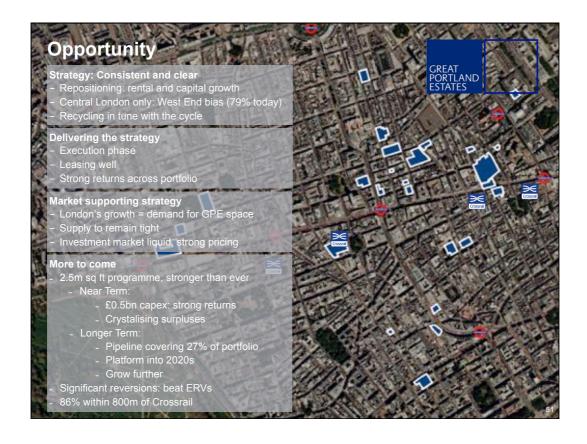
... More performance to come



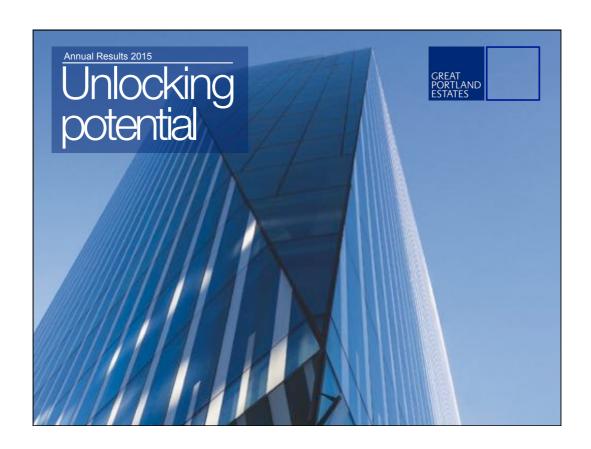
- Development activity higher than ever
- Committed projects have grown
- Strong performance FY 2015
- Pre-letting prospects are good
- De-risked delivery
- Commitment to more near term projects
- Growing pipeline

Delivery today: preparing for the future to add value

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#### Disclaimer



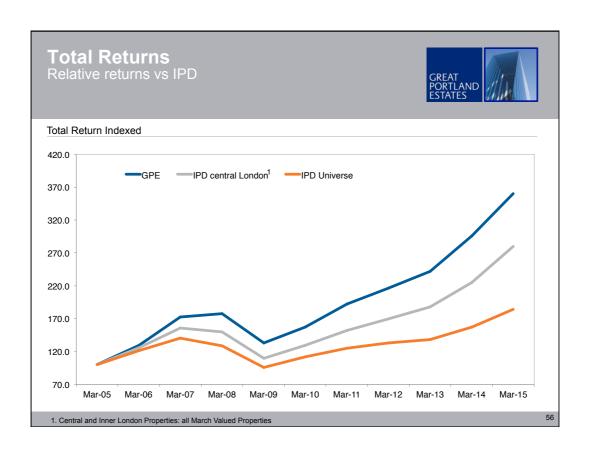
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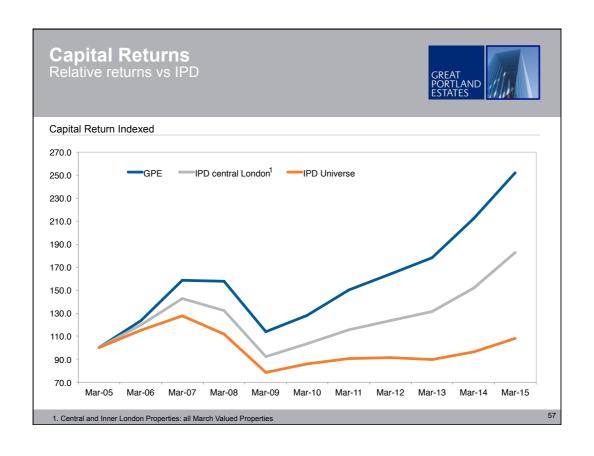
Any forward-looking statements made by or on behalf of Great Portland Estates plc ("GPE") speak only as of the date they are made and no representation or warranty is given in relation to them, including as to their completeness or accuracy or the basis on which they were prepared. GPE does not undertake to update forward-looking statements to reflect any changes in GPE's expectations with regard thereto or any changes in events, conditions or circumstances on which any such statement is based.

Information contained in this presentation relating to the Company or its share price, or the yield on its shares, should not be relied upon as an indicator of future performance.

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### **Total Returns**Relative returns vs IPD Total Return Indexed 320.0 GPE IPD central London1 IPD Universe 270.0 220.0 170.0 120.0 70.0 Mar-09 Mar-10 Mar-11 Mar-12 Mar-13 Mar-14 Mar-15 1. Central and Inner London Properties: all March Valued Properties





# Balance Sheet Proportionally Consolidated for Joint Ventures



£m	Group	JVs	Total	March 14
Investment property	2,319.7	749.1	3,068.8	2,678.1
Trading property	115.9	-	115.9	-
Other assets	29.1	0.8	29.9	46.3
Net debt at book value	(634.2)	(97.6)	(731.8)	(698.4)
Other liabilities	(76.3)	(15.6)	(91.9)	(94.1)
Net assets	1,754.2	636.7	2,390.9	1,931.9
Fair value of derivatives	(15.1)	1.5	(13.6)	18.1
Fair value of debt	33.0	-	33.0	11.3
Fair value of trading property	21.5	-	21.5	-
Deferred tax	(8.0)	-	(8.0)	-
EPRA net assets	1,792.8	638.2	2,431.0	1,961.3
EPRA net assets per share	523p	186p	709p	569p

Income St	atement	
Proportionally	Consolidated for Joint Ventur	es





£m	Group	JVs	Total	March 14
Rental income	66.0	24.8	90.8	89.8
Fees from Joint Ventures	4.2	-	4.2	6.9
Property and Administration costs	(27.8)	(2.5)	(30.3)	(34.9
Trading properties cost of sale	(4.8)	-	(4.8)	(1.6
Profit on development management contracts	1.7	-	1.7	
Finance income / (costs)	2.8	(17.7)	(14.9)	(59.8
Profit before surplus on investment property	42.1	4.6	46.7	0.
Surplus on investment property	380.6	80.1	460.7	421.
Reported profit before tax	422.7	84.7	507.4	422.
EPRA PBT				
Profit / (loss) before surplus on investment property	42.1	4.6	46.7	0.
Less: fair value movement on debt and derivatives	(8.7)	0.9	(7.8)	33.
Trading properties cost of sale	4.8	-	4.8	1.
One-off debt cost	1.4	-	1.4	3.
	39.6	5.5	45.1	38.4

## **EPRA Performance Measures**



Measure	Mar 2015	Mar 2014
EPRA net assets	£2,431.0m	£1,961.3m
EPRA net assets per share	709p	569p
EPRA triple net assets	£2,349.9m	£1,898.3m
EPRA triple net assets per share	685p	550p
EPRA earnings	£45.1m	£38.4m
Diluted EPRA earnings per share	12.7p	11.0p
EPRA costs (by portfolio value)	0.8%	1.0%

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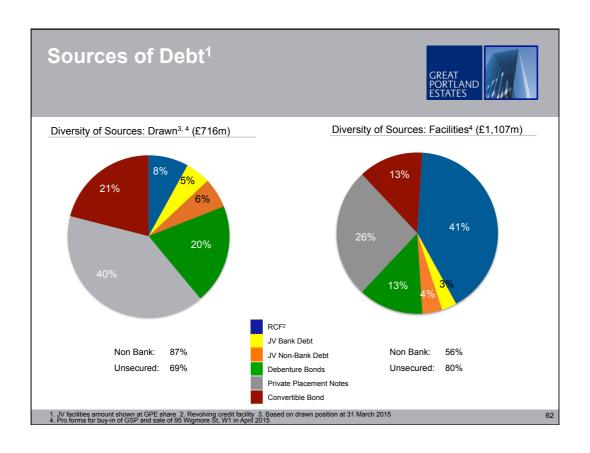
### **Debt Analysis** Low cost, conservative leverage



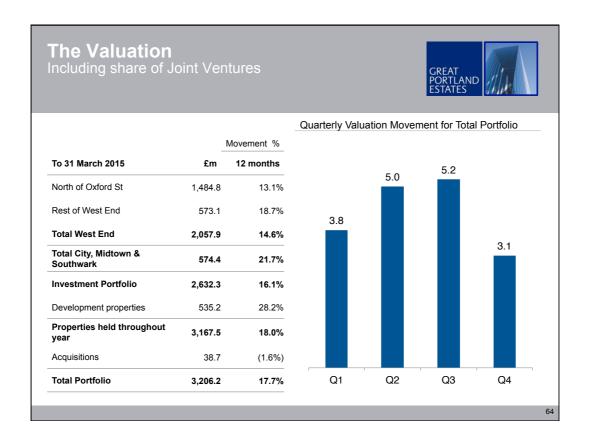


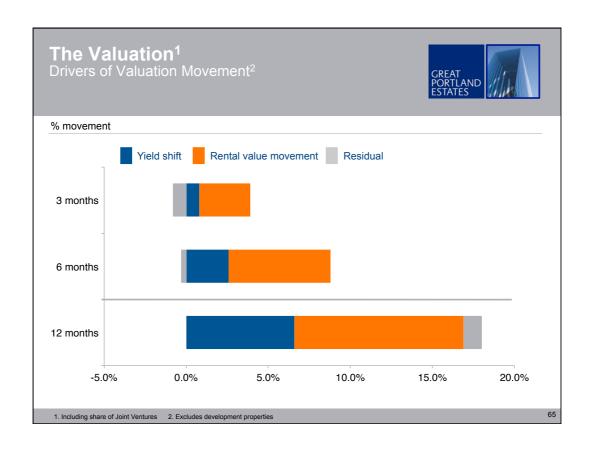
	Pro Forma <sup>1</sup>	March 2015	March 2014
Net debt excluding JVs (£m)	632.2	601.2	586.1
Net gearing	26.4%	25.2%	30.3%
Total net debt including 50% JV non-recourse debt (£m)	689.5	698.8	687.1
Loan-to-property value	21.5%	21.8%	25.7%
Interest cover <sup>2</sup>		10.7x	4.3x
Weighted average cost of debt <sup>3</sup>		4.1%	3.9%
Weighted average interest rate4	3.7%	3.7%	3.5%
% of debt fixed / capped	92%	96%	98%
Weighted average debt maturity (years)	6.2	6.0	6.9
Cash & undrawn facilities	£415m	£442m	£508m

1. Pro forma for buy-in of GSP and sale of 95 Wigmore St, W1 in April 2015
 2. Calculated in accordance with unsecured debt covenants 3. For the period (including costs) 4. As at balance sheet date (excluding costs)









# The Valuation Including share of Joint Ventures



	Initial yield		Equivalent Yield				
			Basis point +/-				
	%	%	12 month	3 month	6 month		
North of Oxford Street							
Offices	2.6%	4.4%	-17	-3	-10		
Retail	3.2%	4.1%	-45	-1	-9		
Rest of West End							
Offices	2.3%	4.4%	-26	-4	-16		
Retail	2.9%	4.2%	-21	-7	-11		
Total West End	2.7%	4.3%	-24	-3	-11		
City, Midtown and Southwark	2.9%	5.1%	-39	-	-8		
Total let Portfolio	2.8% (3.4% ex rer	nt free) 4.5%	-27	-2	-10		

# The Valuation Including share of Joint Ventures





		12 mont	ths to		
	Value £m	Mar 2015 £m	Change %	3 months %	6 months
North of Oxford St	1,484.8	172.4	13.1%	2.8%	7.0%
Rest of West End	573.1	90.4	18.7%	4.3%	10.4%
Total West End	2,057.9	262.8	14.6%	3.2%	7.9%
City, Midtown and Southwark	574.4	102.3	21.7%	4.6%	8.7%
Investment portfolio	2,632.3	365.1	16.1%	3.5%	8.1%
Development properties	535.2	117.6	28.2%	1.4%	10.6%
Properties held throughout the year	3,167.5	482.7	18.0%	3.1%	8.5%
Acquisitions	38.7	(0.6)	(1.6%)	(2.1%)	(1.6%)
Total portfolio	3,206.2	482.1	17.7%	3.1%	8.4%

# The Valuation Wholly Owned





		12 months to			
	Value £m	Mar 2015 £m	Change %	3 months %	6 months %
North of Oxford St	1,260.2	159.1	14.4%	3.2%	8.0%
Rest of West End	402.9	67.5	20.1%	4.7%	12.1%
Total West End	1,663.1	226.6	15.8%	3.6%	9.0%
City, Midtown and Southwark	234.1	51.5	28.2%	6.0%	11.8%
Investment portfolio	1,897.2	278.1	17.1%	3.9%	9.3%
Development properties	535.2	117.6	28.2%	1.4%	10.6%
Properties held throughout the year	2,432.4	395.7	19.4%	3.3%	9.6%
Acquisitions	24.7	(0.7)	(2.9%)	(2.6%)	(1.7%)
Total portfolio	2,457.1	395.0	19.2%	3.3%	9.5%

# The Valuation Joint Ventures (100%)





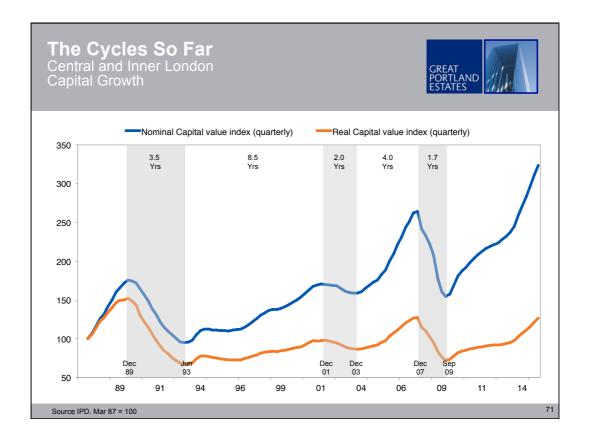
	-	12 months to			
	Value £m	Mar 2015 £m	Change %	3 months	6 months %
North of Oxford St	499.2	26.7	6.3%	0.3%	1.4%
Rest of West End	340.4	45.9	15.6%	3.3%	6.6%
Total West End	789.6	72.6	10.1%	1.6%	3.6%
City, Midtown and Southwark	680.6	101.5	17.5%	3.7%	6.7%
Investment portfolio	1,470.2	177.1	13.4%	2.5%	5.0%
Development properties	-	-	-	-	-
Properties held throughout the year	1,470.2	174.1	13.4%	2.5%	5.0%
Acquisitions	28.0	0.2	0.7%	(1.2%)	(1.4%)
Total portfolio	1,489.2	174.3	13.2%	2.5%	4.9%

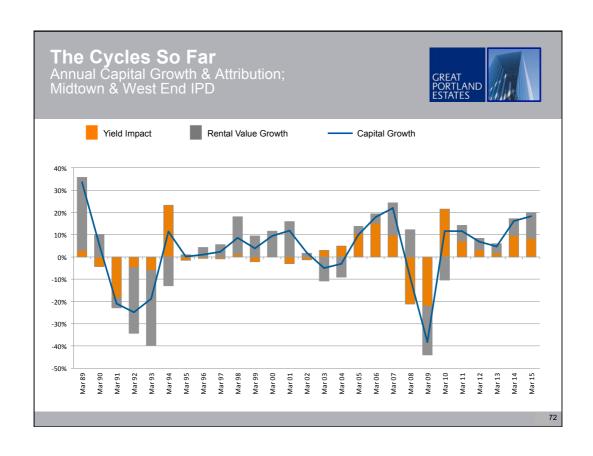
### The Valuation<sup>1</sup> ERV and Reversionary Potential

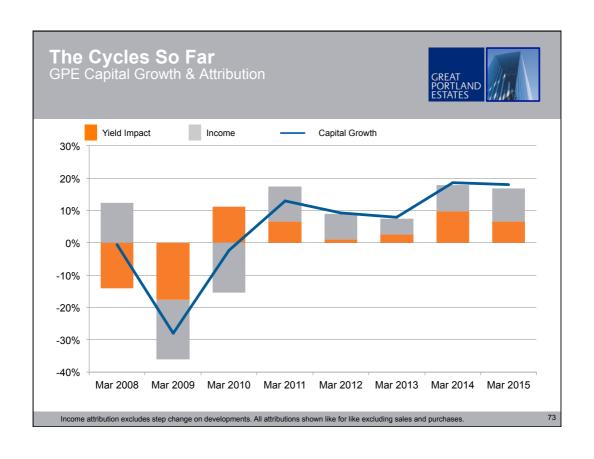
1. Including share of Joint Ventures

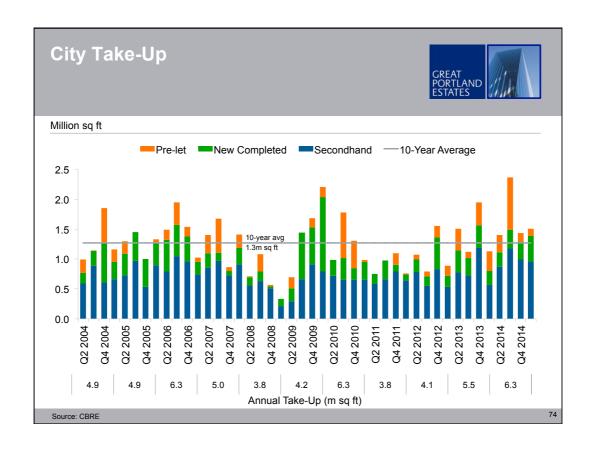


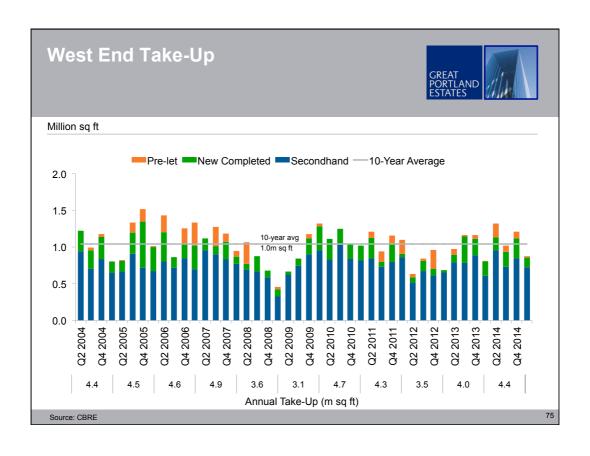
		Mover	ment in ERV		Average Office Rent Passing	Average Office ERV	Reversionary Potential
To 31 March 2015	12 months		3 months	6 months			
	%	£m	%	%	£ per sq ft	£ per sq ft	%
North of Oxford St							
Offices	6.5%	3.3	2.6%	5.2%	55.80	66.10	22.1%
Retail	10.1%	1.7	0.8%	6.0%			28.9%
Rest of West End							
Offices	13.9%	1.9	1.6%	8.3%	45.70	66.60	36.1%
Retail	13.8%	1.4	7.4%	4.5%			39.1%
Total West End	9.1%	8.3	2.7%	5.9%	53.40	66.30	27.3%
City, Midtown & Southwark							
Offices	14.0%	4.3	4.6%	7.2%	35.40	48.00	31.7%
Retail	14.4%	-	(0.6%)	12.3%			
Total City, Midtown & Southwark	14.0%	4.3	4.5%	7.3%			31.5%
Total Let Portfolio	10.3%	12.6	3.1%	6.2%	45.50	59.90	28.4%

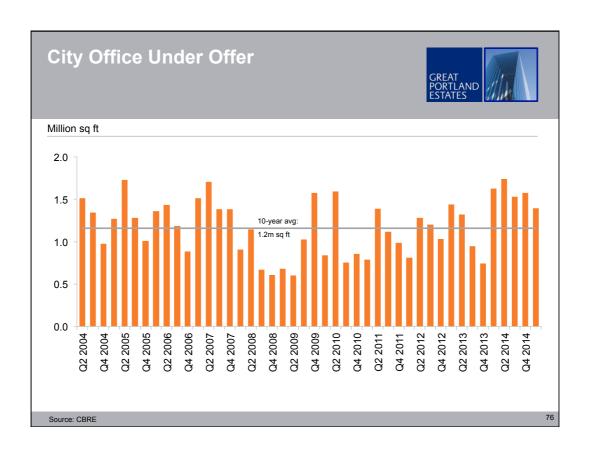


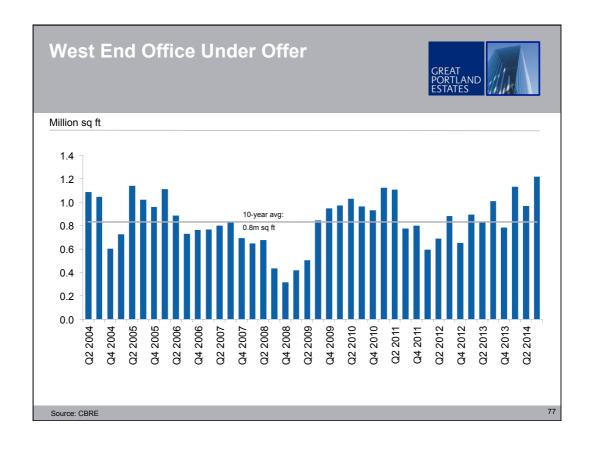












# City Active Requirements >10,000 sq ft

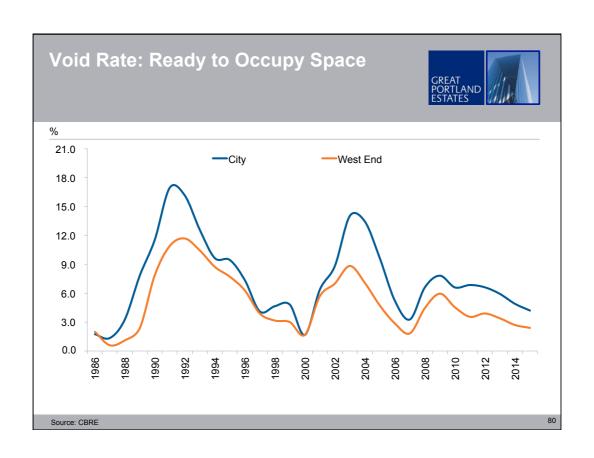
Source: Knight Frank



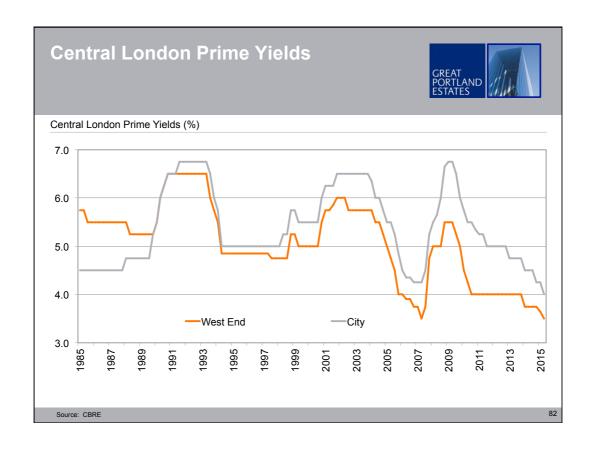


											Change	
000 sq ft	May 2011	Nov 2011	May 2012	Nov 2012	May 2013	Nov 2013	May 2014	Nov 2014	May 2015	12 months	1 <sup>st</sup> 6 months	2 <sup>nd</sup> 6 months
Professional Services	1,549	1,620	1,073	1,073	838	838	945	841	904	-4%	-11%	7%
Financial Services	1,447	955	1,139	1,197	894	1,232	1,041	435	1310	26%	-58%	201%
Manufacturing & Corporates	192	181	137	67	55	175	90	55	209	132%	-39%	280%
Miscellaneous	266	440	350	441	423	666	497	127	344	-31%	-74%	1719
Marketing & Media	42	89	133	61	71	124	233	493	188	-19%	112%	-62%
IT & Technology	261	206	257	234	554	422	204	109	581	185%	-47%	4339
Government	94	205	259	92	25	70	480	430	560	17%	-10%	309
Insurance	1,095	922	926	831	568	417	475	456	366	-23%	-4%	-209
Total	4,946	4,618	4,274	3,996	3,428	3,944	3,965	2,946	4,462	13%	-26%	519

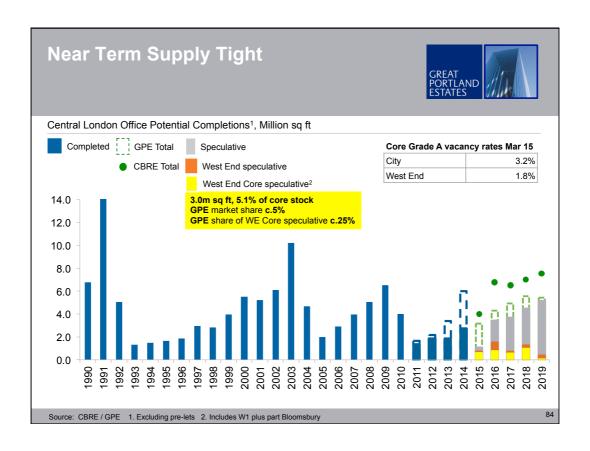
West End Active Requirements >10,000 sq ft  GREAT PORTLAND ESTATES												
										Change		
000 sq ft	May 2011	Nov 2011	May 2012	Nov 2012	May 2013	Nov 2013	May 2014	Nov 2014	May 2015	12 months	1 <sup>st</sup> 6 months	2 <sup>nd</sup> 6 months
Professional Services	100	165	100	110	156	206	40	20	115	188%	-50%	475%
Financial Services	198	331	358	368	616	261	409	367	502	23%	-10%	37%
Manufacturing & Corporates	256	100	155	485	445	154	319	177	376	18%	-45%	112%
Miscellaneous	469	315	432	373	210	330	262	225	203	-23%	-14%	-10%
Marketing & Media	206	82	782	810	145	163	218	360	225	3%	65%	-38%
IT & Technology	218	175	95	172	276	207	125	130	223	78%	4%	72%
Government	270	84	109	64	83	130	17	0	0	-100%	-100%	n/a
Total	1,717	1,252	2,031	2,382	1,931	1,451	1,390	1,279	1,644	18%	-8%	29%
Source: Knight Frank								'				79

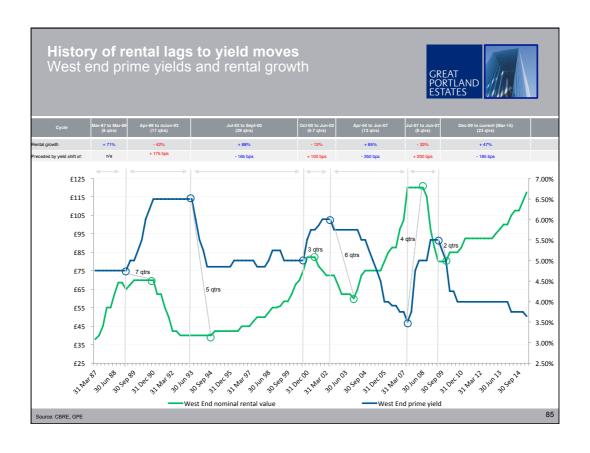


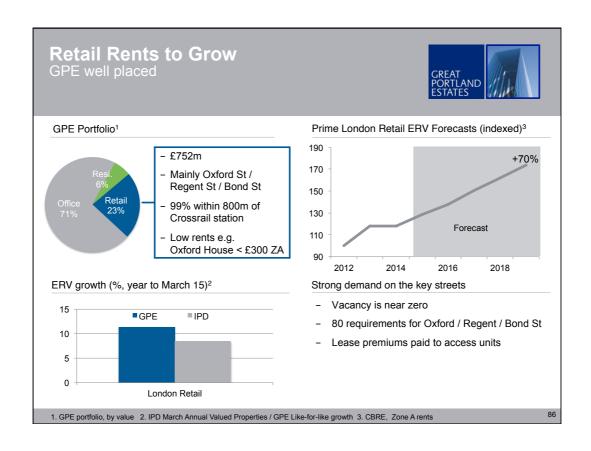


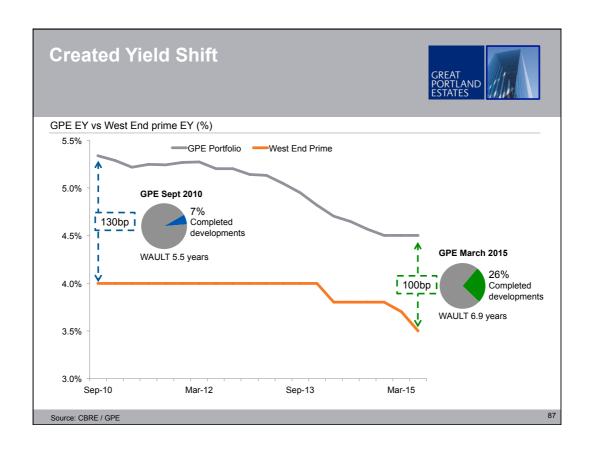










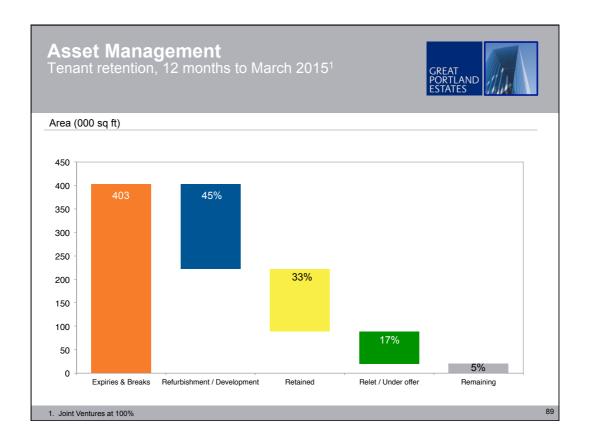


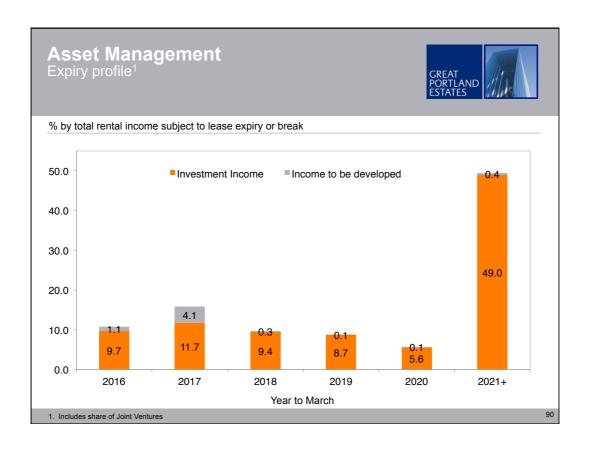
### **Asset Management** Movement in Reversions<sup>1</sup>

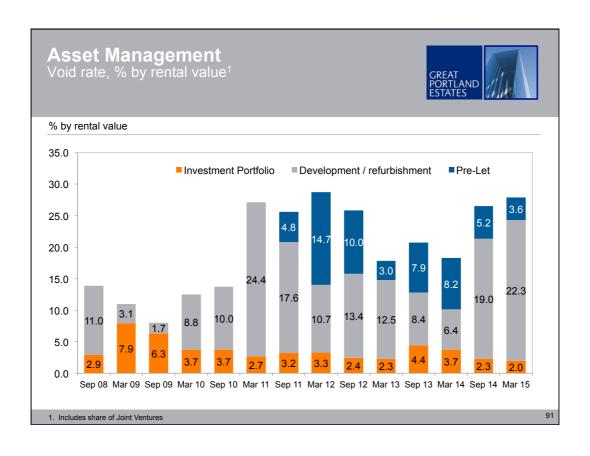
1. Includes share of Joint Ventures

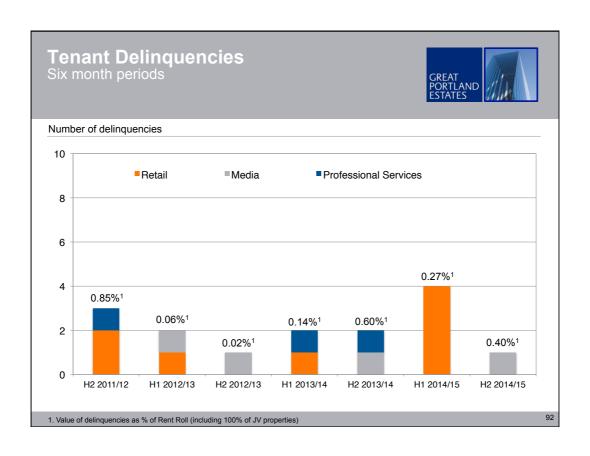


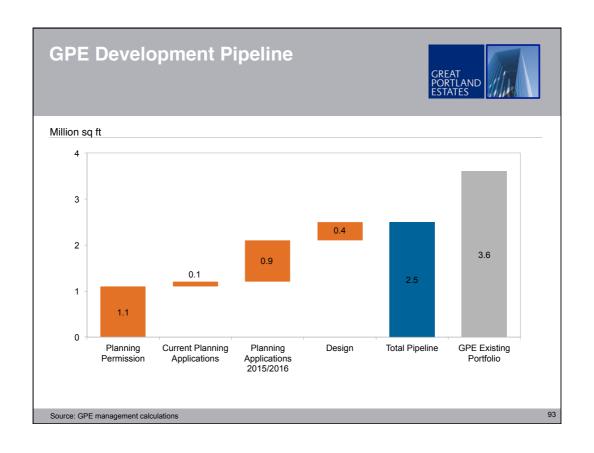
	6 months	6 months to			
	31 March 2015	30 Sept 2014			
At beginning of period	£21.0m	£21.0m			
Asset management	(£0.1m)	(£2.7m)			
Disposals / acquisitions	£0.5m	-			
ERV movement	£6.1m	£2.7m			
At end of period	£27.5m	£21.0m			











## Development Scheme Review Completions since May 2009





	PC	New build area sq ft	Cost £m¹	Profit on cost £m¹	Yield on cost <sup>2</sup>	Rent £m pa <sup>1, 2</sup>	% let at PC³
184/190 Oxford St, W1	Apr 2011	26,400	28.7	7.1	SOLD	SOLD	100%
23 Newman St, W1 (Residential)	Oct 2011	24,900	26.4	0.8	SOLD	SOLD	n/a
24 Britton St, EC1	Nov 2011	51,300	19.3	6.4	8.2%	1.6	100%
160 Great Portland St, W1	May 2012	92,900	63.3	26.8	8.2%	4.8	100%
33 Margaret St, W1	Dec 2012	103,700	65.5	52.1	8.5%	7.3	97%
95 Wigmore St, W1 (GWP)	Jul 2013	112,200	54.8	34.2	SOLD	SOLD	92%
City Tower / Sky Light, 40 Basinghall St, EC2 (GSP)	Sep 2013	138,200	35.6	11.8	5.4%	3.1	24%
240 Blackfriars Road, SE1 (GRP)	Apr 2014	236,700	67.6	37.7	8.5%	5.4	57%
Walmar House, 288/300 Regent St, W1	Oct 2014	60,300	59.6	32.1	7.4%	4.2	12%
		846,600	420.8 As at com	209.0 npletion 50%	7.2%	26.4	

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1. GPE share 2. Rent / yield on costs for assets held only 3. Based on ERV of property

**Development capex**<sup>1</sup>
Committed and near term projects



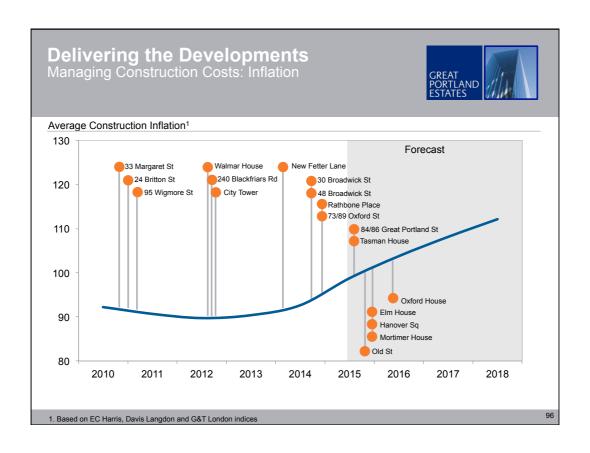


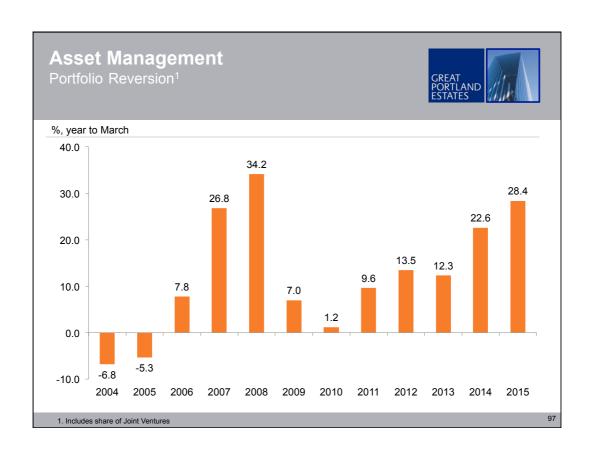
#### Committed projects

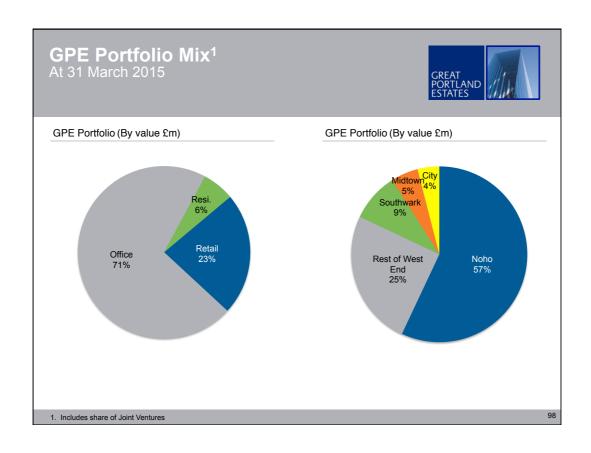
	New building area sq ft	Capex to date £m	Capex to come £m	Total Capex £m
Rathbone Square, W1	408,800	42.9	228.5	271.4
30 Broadwick St, W1	92,400	5.2	34.1	39.3
73/89 Oxford St, W1	90,700	6.6	47.5	54.1
78/82 Great Portland St, W1	18,900	0.6	8.8	9.4
48/50 Broadwick St, W1	6,500	1.0	2.6	3.6
90/92 Great Portland St, W1	8,800	0.1	3.1	3.2
Committed projects	626,100	56.4	324.6	381.0
Book value at 31 March 201	535.2			
Total commitment			859.8	

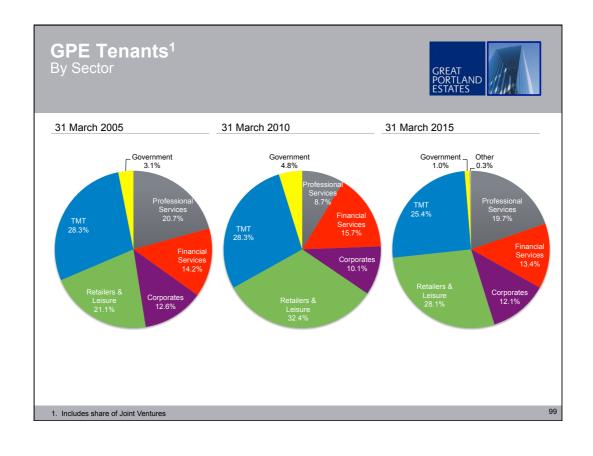
#### Near term projects

	New building area sq ft	Capex to come £m
Hanover Square, W1 <sup>2</sup>	223,600	122.8
148 Old Street, EC12	151,700	26.1
Oxford House, W1	90,500	23.2
Tasman House, W1	36,500	19.1
84/86 Great Portland St, W1	23,200	10.4
Mortimer House, W1	23,100	7.2
Near term projects	548,600	208.8
Book value at 31 March 2015		334.0
Potential commitment		542.8









### **Our Integrated Team**



#### **Executive Committee**

Chief Executive Toby Courtauld Portfolio Director Neil Thompson Investment Director Ben Chambers Finance Director Nick Sanderson

Senior Management

Head of Projects

James Pellatt

Head of Leasing Marc Wilder Head of Asset Management James Mitchell

Head of Development Andrew White

Head of Corporate Finance **Martin Leighton**  Head of Investment Management **Hugh Morgan** 

Head of Sustainability

Janine Cole

Company Secretary

Desna Martin

Head of Financial Reporting & IR **Stephen Burrows**  Head of Human Resources Sally Learoyd

Wider GPE Team

Development 18; Asset Management 31; Investment Management 4; Finance 241

1. Includes IT, Insurance, HR & Company Secretarial

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